Appendix 4 – Context and areas of search (section 7 of 28 June 2016 Cabinet State of the County report)

7. RPPR next steps

- 7.1 Through the RPPR process, proposals will be brought forward for savings across the next three financial years, on the basis of the plan agreed by Council in 2016 to reshape the organisation and deliver the savings required by commissioning services which will deliver the priority outcomes as far as possible, and in partnership with others where this will yield better outcomes for local people. Where the services commissioned are delivered by others, arrangements will be made to ensure that democratic accountability for use of budgets and outcomes is protected.
- 7.2 Whilst the existing service change, facilitating and income generation programmes identified above will help to ensure that the Council delivers its services in the most efficient way possible and that it maximises the use of all the resources available to it, they cannot deliver the scale of savings required during the next three years. The Council will continue to make sure it learns from best practice elsewhere, benchmarks its services for value for money and take efficiency savings where these are available. However, it will be necessary to continue to make savings of a scale that cannot avoid impact on front line services, which will bring increased risk to the Council and to those served.
- 7.3 The Council has identified its key outcomes against the four priority areas which will help officers bring forward prioritised and targeted savings plans (Annex 1(a)). The facilitating programmes contribute to the commissioning arrangements which will help to deliver a One Council approach to achieving the outcomes identified by Members.
- 7.4 The priority outcomes and operating principles are being used to shape the work already underway in relation to the elements in the strategic challenge diagram (Annex 1(b). Chief Officers used the priority outcomes to identify areas of search for savings agreed in October 2015. These are:
- Adult Social Care integrating work with health to take a single view of health and care requirement;
- Children's Services integrated services with partner agencies; ensuring the right people work
 with the right children, families and settings in the right way for the right amount of time;
 integrated work with Adult Social Care and NHS; and mobilising communities and other
 partners to help children, young people and families as part of the community resilience work
 and increased digitalisation of service access;
- Review the Capital Programme to ensure the right choices are being made between revenue and capital to meet basic need in the county; and
- Commissioning Strategy for community based services, such as libraries.
- 7.5 Cabinet is also asked for its views on any additional areas of search it would like to see investigated.
- 7.6 Whilst planning will continue on the current savings assumptions over the summer, there remains significant uncertainty in some key areas. For example, the implications of accepting the Government's four year funding offer are not yet clear, the new arrangements for localisation of business rates are at a very early stage of development by Government and plans in Adult and Children's Social Care are dependent on integration with health, the full implications of which are being developed and are yet to be considered by Members. Focused work will continue over the summer on a number of aspects of the MTFP and Members will be updated in September. At that point, it is hoped that there will be greater certainty about what level of additional savings will be necessary. More detailed services and savings plans will be considered in October. It is not recommended, at this stage, that further savings are sought to meet the funding gap given the significant unknowns.

a) Priorities and Delivery Outcomes

Making best use of resources

- Applying strategic commissioning to ensure that resources are directed to local need
- Working as One Council, both through the processes we use & how we work across Council teams to achieve our priorities
- Working in partnership to ensure that available resources deliver maximum benefits to local people
- Ensuring we achieve value for money in the services we commission and provide
- Maximising the funding available through bidding & lobbying for the best deal for East Sussex

Driving economic growth

Keeping vulnerable people safe

Helping people help themselves

Making best use of resources

Driving economic growth

- Employment and productivity rates are high throughout the county
- Businesses are able to thrive in East Sussex and can access the skills and infrastructure they need
- Thriving East Sussex economic growth sectors
- All children progress well from early years to school leaver and into education, training or employment

Keeping vulnerable people safe

- All vulnerable people in East Sussex are known to relevant local agencies and services are delivered together to meet their needs
- People feel safe at home
- People feel safe with support services

Helping people help themselves

- Commissioners and providers from all sectors put people first when providing services and information to help them meet their needs
- The most vulnerable adults get the support they need to maintain their independence and this is provided at or close to home
- Individuals and communities are supported and encouraged to be responsible, help others and make the most of community capacity and assets

b) Strategic challenge diagram

One Council Strategic Challenge 2016 onwards

